Consolidated 11-Year Financial Summary Year Ended March 31

	Millions of yen				Millions of yen Thousands U.S. Dollar							
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2024
For the year:												
Net sales ¥	¥122,102	¥143,361	¥124,177	¥154,120	¥185,686	¥161,891	¥161,476	¥140,029	¥148,075	¥153,674	¥187,790	\$ 1,240,276
Gross profit	17,363	18,922	18,164	20,476	22,362	24,269	23,938	21,457	24,138	26,671	31,879	210,552
Operating income	4,074	4,341	3,886	5,844	6,394	7,573	6,998	5,729	6,866	6,717	9,090	60,038
Net income attributable to owners of parent	2,459	2,897	2,637	3,338	4,730	4,457	4,876	4,754	5,363	6,316	7,461	49,280
Comprehensive income	3,430	4,482	1,480	3,781	5,391	3,759	3,890	6,764	5,944	7,237	11,777	77,784
Overseas sales	61,387	78,610	57,965	76,096	75,707	80,769	75,784	65,586	79,112	82,367	90,518	597,834
China	16,803	19,215	19,335	16,231	21,940	31,407	28,287	23,207	37,719	30,581	31,881	210,566
Asia	30,361	37,056	25,575	37,402	36,539	32,124	32,998	23,868	25,108	30,121	28,736	189,789
Americas	8,068	11,116	9,437	13,244	13,593	14,333	8,575	14,897	11,888	13,701	19,249	127,131
Europe	1,527	3,946	2,174	8,799	3,379	2,815	3,044	3,459	4,368	7,942	10,541	69,620
Other	4,626	7,276	1,443	418	254	87	2,877	152	27	20	110	726
Depreciation and amortization	352	874	847	850	805	774	890	883	774	1,033	1,134	7,492
Capital expenditures	1,052	4,050	968	937	525	387	1,166	1,050	720	837	874	5,776
At year-end:												
Total assets ¥	¥81,443	¥91,835	¥94,767	¥116,681	¥102,997	¥112,561	¥111,486	¥119,958	¥132,235	¥152,535	¥193,795	\$ 1,279,940
Working capital	21,935	22,670	23,372	25,636	29,255	32,497	35,008	38,950	43,729	48,767	54,695	361,238
Interest-bearing debt	8,809	11,035	10,711	9,289	8,409	7,802	7,850	7,805	7,631	5,882	7,339	48,471
Total equity	31,197	35,310	36,006	38,794	43,194	45,710	48,446	53,845	58,722	63,658	73,441	485,051
Per share of common stock (in yen and U.S. dollars)*3:												
Net income ¥	¥77.42	¥90.76	¥82.06	¥104.12	¥147.99	¥139.44	¥152.13	¥148.23	¥167.01	¥197.30	¥235.33	\$ 1.55
Cash dividends	30	26	28	31	35	36	43	43	48	59	71	0.47
Shareholders' equity	978.08	1,099.07	1,115.85	1,211.01	1,347.43	1,424.82	1,507.10	1,674.57	1,823.62	2,004.65	2,311.61	15.27
Other statistics:												
Number of shares of common stock outstanding (in thousands)*3*4	31,801	32,040	32,191	31,944	31,970	31,965	32,078	32,074	32,127	31,676	31,717	_
Number of employees	1,069	1,080	1,064	1,097	1,134	1,167	1,209	1,229	1,258	1,319	1,402	_
Key ratios (%)*2:												
Gross profit margin	14.2	13.2	14.6	13.3	12.0	15.0	14.8	15.3	16.3	17.4	17.0	_
Operating income margin	3.3	3.0	3.1	3.8	3.4	4.7	4.3	4.1	4.6	4.4	4.8	_
Return on sales	2.0	2.0	2.1	2.2	2.5	2.8	3.0	3.4	3.6	4.1	4.0	_
Return on assets	3.0	3.3	2.8	3.2	4.3	4.1	4.4	4.1	4.3	4.4	4.3	_
Return on equity	8.2	8.7	7.4	9.0	11.6	10.1	10.4	9.3	9.6	10.3	10.9	_
Asset turnover (times)	1.50	1.65	1.33	1.46	1.69	1.51	1.44	1.21	1.17	1.08	1.08	_
Current ratio	145.4	143.4	142.1	134.1	151.2	149.7	156.4	161.0	161.3	156.4	146.8	_
Equity ratio	38.2	38.3	37.9	33.2	41.8	40.5	43.4	44.8	44.3	41.6	37.8	_
Debt-to-equity ratio	0.28	0.31	0.30	0.24	0.20	0.17	0.16	0.15	0.13	0.09	0.10	_

Notes 1. U.S. Dollar figures have been converted from Japanese yen, for convenience only, at the rate of ¥151.41 to U.S. \$1.

75 DAIICHI JITSUGYO CO., LTD. DJK Report 2024 **76**

^{2.} Minority interests in equity has been excluded from equity when key ratio is calculated.

^{3.} The Company conducted a one-for-five reverse stock split effected on October 1, 2017. In addition, the Company conducted a one-for-three stock split effected on October 1, 2023. The figures shown indicate adjusted figures for previous years.

^{4.} Treasury stock is excluded from the total number of shares issued.

Group Companies

(As of September 30, 2024)

		(As of September 30, 2024)		
	Location	Business details		
Consolidated subsidiaries				
DAIICHI MECHA-TECH CORPORATION	Kawaguchi, Saitama	Repair, manufacturing, and sales of various types of industrial machinery		
DAIICHI JITSUGYO VISWILL CO., LTD.	Suita, Osaka	Development, manufacturing, and sales of visual inspection devices		
DJ-WAVE Engineering Co., Ltd.	Chiyoda-ku, Tokyo	Design and production of various types of equipment and parts for petrochemical, fertilizer, and other plants, and consulting		
DAIICHI JITSUGYO (AMERICA), INC.	Chicago, USA	Sales of various types of industrial machinery		
DJK GLOBAL MEXICO, S.A. DE C.V.	Queretaro, Mexico	Sales of various types of industrial machinery		
DJK EUROPE GMBH	Frankfurt, Germany	Sales of various types of industrial machinery		
SHANGHAI YISHI TRADING CO., LTD.	Shanghai, China	Sales of various types of industrial machinery		
DAIICHI JITSUGYO (HONG KONG) LIMITED	Hong Kong, China	Sales of various types of industrial machinery		
DAIICHI JITSUGYO (GUANGZHOU) TRADING CO., LTD.	Guangzhou, China	Sales of various types of industrial machinery		
DAIICHI JITSUGYO ASIA PTE. LTD.	Singapore	Sales of various types of industrial machinery		
DAIICHI JITSUGYO (THAILAND) CO., LTD.	Bangkok, Thailand	Sales of various types of industrial machinery		
DAIICHI PROJECT SERVICE CO., LTD.	Bangkok, Thailand	Construction contractor		
DAI-ICHI JITSUGYO (MALAYSIA) SDN. BHD.	Kuala Lumpur, Malaysia	Sales of various types of industrial machinery		
DAIICHI JITSUGYO (PHILIPPINES), INC.	Makati, Philippines	Sales of various types of industrial machinery		
PT. DJK INDONESIA	Jakarta, Indonesia	Sales of various types of industrial machinery		
DAIICHI JITSUGYO (VIETNAM) CO., LTD.	Hanoi, Vietnam	Sales of various types of industrial machinery		
DAIICHI JITSUGYO INDIA PVT. LTD.	New Delhi, India	Sales of various types of industrial machinery		
Non-consolidated subsidiaries				
DAIICHI JITSUGYO DO BRASIL COMERCIO DE MAQUINAS LTDA.	Sao Paulo, Brazil	Sales of various types of industrial machinery		
DJK (TAIWAN) CORP.	Taipei, Taiwan	Sales of various types of industrial machinery		
DAIICHI MECHA-TECH (SHANGHAI) CORPORATION	Shanghai, China	Repair and manufacturing of various types of industrial machinery		
DJK FACTORY SOLUTIONS (PHILIPPINES), INC.	Laguna, Philippines	Sales and purchases of trial machines and parts Maintenance of parts for use in assembly systems		
DJK ENGINEERING INDIA	New Delhi, India	Manufacturing and sales of various types of industrial machinery		
Equity-method affiliate				
ASANO LABORATORIES CO., LTD.	Aichi-gun, Aichi	Manufacturing and sales of plastics vacuum forming machines		
Non-equity method affiliate				
SULZER DAIICHI K. K.	Chiyoda-ku, Tokyo	Import and sales of pumps, agitators and mixers, and related equipment for industrial applications		

Corporate Data / Investor Information

Corporate Data (As of March 31, 2024)

Company Name: DAIICHI JITSUGYO CO., LTD. Headquarters: Ochanomizu Sola City, 4-6

Kandasurugadai, Chiyoda-ku, Tokyo

Date of Establishment: August 12, 1948 Paid-in Capital: ¥5,105 million

Stock Exchange Listing: Tokyo Stock Exchange, Prime Market

Securities Code: 8059

Branches & Offices:Osaka, Nagoya, Tohoku (Sendai), Hiroshima, Fukuoka, Toyama

Overseas Branches: Seoul Domestic Subsidiaries: 3 Overseas Subsidiaries: 15 Consolidated Subsidiaries: 18

Number of Employees: Non-consolidated: 623 Consolidated: 1,402

Directors and Audit & Supervisory Board Members (As of June 25, 2024)

*President & CEO Ichiro Uno *Senior Managing Executive Officer Ryuichi Ninomiya Director, Senior Managing Executive Officer Yuji Funawatari Director, Managing Executive Officer Masatoshi Ueno Director, Managing Executive Officer Yasushi Marumoto Director, Managing Executive Officer Osamu Fukawa Outside Director Yoshikazu Sakamoto Outside Director Namika Yamada Outside Director Kazuo Nakayama

Full-time Audit & Supervisory Board Member Takahiro Toyoizumi Outside Audit & Supervisory Board Member Mitsuyoshi Koyama Outside Audit & Supervisory Board Member Akiko Ono

Managing Executive Officer Masahiko Mizumoto Managing Executive Officer Daisuke Ozono Shigehiro Aoyama Managing Executive Officer Managing Executive Officer Shinji Otsuki Managing Executive Officer Shoichiro Okada Senior Executive Officer Zenichiro Minami Senior Executive Officer Kanji Kubota Takumi Seki Senior Executive Officer **Executive Officer** Masao Hiwatari **Executive Officer** Daijiro Kodama **Executive Officer** Yuji Shika **Executive Officer** Katsuhisa Kouzuki Keisuke Nishii **Executive Officer Executive Officer** Keiji Yamamoto **Executive Officer** Kenji Murabe **Executive Officer** Hajime Fujii **Executive Officer** Kazuya Fukunaga **Executive Officer** Yuzo Ueda **Executive Officer** Noriyuki lemura

Investor Information (As of March 31, 2024)

Stock Information

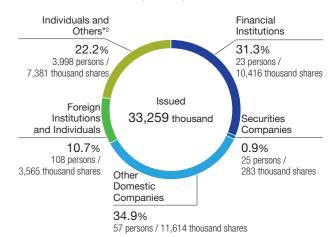
96,000,000 shares Authorized: 33,259,200 shares Issued: 100 shares Number of Shares per Unit: Number of Shareholders: 4,211

Major Shareholders

Shareholder Name	Number of Shares Held (Thousand shares)	(% of total)*1
UH Partners 2, Inc.	3,039	9.58
The Master Trust Bank of Japan, Ltd. (Trust Account)	2,466	7.77
HIKARI TSUSHIN, K. K.	2,387	7.53
UH Partners 3, Inc.	2,381	7.51
MIZUHO BANK, LTD.	1,534	4.84
SUMITOMO MITSUI BANKING CORPORATION	1,532	4.83

^{*1} Percentages of total shares issued are calculated based on the total number of shares issued excluding 1,542 thousand shares of treasury stock.

Distribution of Ownership among Shareholders



^{*2 &}quot;Individuals and Others" includes 1,542 thousand shares of treasury stock (4.6%).



77 DAIICHI JITSUGYO CO., LTD. DJK Report 2024 **78**

^{*:} Representative Director